



GOVERNMENT HOUSE
QUEENSLAND

OFFICE OF THE GOVERNOR
ANNUAL REPORT 2025 – 2026

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www.govhouse.qld.gov.au

Annual Report

[www.govhouse.qld.gov.au/
office-of-the-governor/news-publications/annual-
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Aim of Report

The Office of the Governor Annual Report 2025-26 is an integral part of the Office of the Governor's Corporate Governance Framework and details the objectives, activities, performance and outlook of the Office for the financial year 1 July 2025 to 30 June 2026.

As a key accountability document, the Report is the principal way in which the Office provides a full and complete picture to Parliament and the wider community. It includes information about the many activities undertaken by the Office in providing executive, administrative, logistical and personal support to the Governor, managing the Government House Estate, and serving Queenslanders of all cultural and linguistic backgrounds across the State.

If you have difficulty in understanding the Annual Report, please contact us on telephone (07) 3858 5700 and we will arrange an interpreter to effectively communicate the Report to you.





GOVERNMENT HOUSE
QUEENSLAND

The Honourable David Crisafulli MP
Premier of Queensland
PO Box 15185
CITY EAST QLD 4002

Dear Premier,

I am pleased to submit for presentation to the Parliament the Annual Report 2025-26 and financial statements of the Office of the Governor.

I certify that this Annual Report complies with:

- a) the prescribed requirements of the *Financial Accountability Act 2009* and the *Financial and Performance Management Standard 2019*; and
- b) the detailed requirements set out in the annual report requirements for Queensland Government agencies.

A checklist outlining the annual reporting requirements is provided on page 49 of this annual report.

Yours sincerely

Mr Scott Allen
Acting Official Secretary
11 September 2026

Table of Contents

2***Official Secretary's Summary***

Year in Review
Snapshot
Outlook for 2026-27

4***Office Overview***

Strategic Plan 2025-2029
Service Standards

7***Governance***

Organisational Structure
Corporate Governance
Committees
Internal Audit
Risk Management
Information Systems and Records
Management
Code of Conduct
Human Rights

11***Our People***

Strategic Workforce Planning and
Performance
Workforce Profile Data
Leaders

13***Report on Performance***

Constitutional
Ceremonial
Civic Duties and Community Engagement
Promoting Queensland
Government House and Estate Stewardship

18***Financial Overview***

Expenditure 2025-26
Independent Audit
Public Liability
2025-26 Statement of Assurance
Open Data

20***Financial Statements***

Statement of Comprehensive Income
Statement of Financial Position
Statement of Changes in Equity
Statement of Cash Flows
Notes to and Forming Part of the Financial Statements
Management Certificate
Independent Auditor's Report

45***Appendix One***

Patronage Organisations

49***Compliance Checklist***



Official Secretary's Summary



Mr Scott Allen
Acting Official Secretary



Year in review

I am pleased to present the Office of the Governor's Annual Report for 2025–26, highlighting our strategies, accomplishments and people.

The Office of the Governor provides support that enables the Governor of Queensland to fulfill their duties under the *Constitution of Queensland 2001*, to be an outstanding advocate for the people of Queensland, to unify Queenslanders and to promote all that is Queensland.

Her Excellency the Honourable Dr Jeannette Young AC PSM, the 27th Governor of Queensland and representative of His Majesty King Charles III, Queensland's Head of State, has completed the fourth full year of her five-year Vice-Regal term.

In the 12 months under review, the Office of the Governor provided Her Excellency with timely, comprehensive, and high-quality executive, administrative, logistical, and personal support for a diverse range of activities undertaken at the Government House Estate and throughout Queensland.

In 2025–26, the Office of the Governor ensured the Governor fulfilled the responsibilities of her role and commitment of a strategic program by delivering 717 events, comprising 98 constitutional, 72 ceremonial and 547 community engagements.

This year has been year of opportunities for the Office of the Governor with the increase of public engagement through social media platforms, the development of a dedicated guided school tour program to enrich the Year 6 curriculum, the completion of the organisation's restructure and subsequent recruitment of key leadership positions.

The year also brought much sadness with the passing of Ms Yolande Yorke, Official Secretary for the Office of the Governor in April 2026. Ms Yolande Yorke commenced at the Office of the Governor in the position of Deputy Official Secretary in April 2021. In September 2023, Yolande commenced as Acting Official Secretary before being appointed Official Secretary in September 2024. Yolande was a vivacious and widely respected leader who gave her life to serve in the Queensland public sector for over 30 years at various departments including senior executive positions at Department of Justice and Attorney General, the Department of Community Safety and the Office of the Governor. Yolande's vision, strength and laughter will be missed.

The Office of the Governor is comprised of dedicated people who demonstrate a high level of professionalism, teamwork and support to the Governor of Queensland and each other. Each member of the Office of the Governor should be proud of this year's collective achievements and contribution to the communities of Queensland.



Year in review snapshot

24, 695

Visitors to the Estate

174

Engagements with Patronage Organisations

61

Visits to Regional Locations

30

Local Government Areas Visited

25

Public Hospitals and Other Health Centres Visited

13

Queensland Regional State Schools Visited

24

Investiture Ceremonies





The Office of the Governor is a non-political, independent entity established to provide support for the Governor's constitutional, ceremonial and community responsibilities.

Section 11A of the Constitution Act 1867 and Section 29 of the Constitution of Queensland 2001 provide for the office of Governor of the State, appointed by Commission signed by the Sovereign on advice tendered directly by the Premier.

The Office of the Governor contributes directly to the maintenance of a stable and effective government in Queensland through responsive and professional support that enables the Governor to undertake constitutional responsibilities as the representative of the Head of State.



Outlook for 2026–27

Her Excellency the Honourable Dr Jeannette Young AC PSM the 27th Governor of Queensland will conclude her five-year term on 1 November 2026.

In the period to 1 November 2026, the Office of the Governor will continue to support the delivery of the Governor's strategic program, enabling Her Excellency to fulfil her constitutional, ceremonial, civic and community responsibilities whilst preparing for and executing a seamless transition of Governor.

From 1 November 2026, the Office of the Governor will support the delivery of the five-year program for the 28th Governor of Queensland.

In 2026–27 the Office of the Governor will:

- ❖ Support the 27th Governor to fulfil her commitments prior to the end of her term;
- ❖ Support the 27th Governor and the 28th Governor to perform the responsibilities of their role;
- ❖ Facilitate a seamless transition of Governor;
- ❖ Develop a strategic engagement program for the 28th Governor of Queensland;
- ❖ Build public understanding of the role of the Queensland Governor;
- ❖ Position the Governor as an advocate for Queensland;
- ❖ Strengthen organisational governance;
- ❖ Implement a people and culture framework;
- ❖ Actively support Queensland producers and local industries;
- ❖ Provide opportunities for Queenslanders and visitors to access, learn about and enjoy the Government House Estate;
- ❖ Deliver exemplary stewardship of Government House and Fernberg Estate; and
- ❖ Strengthen relationships with stakeholders.



Office Overview

Strategic Plan 2025–2029

The Office of the Governor Strategic Plan 2025–29 is published on the Government House Queensland website.

Our **vision** – to enable the Governor of Queensland to be an outstanding advocate for the constitution, to unify Queenslanders and to promote all that is Queensland.

Our **purpose** – as an independent entity, the Office of the Governor provides best Practice, quality advice and support to the Governor and provides efficient and effective stewardship of the Government House Estate.

Our **values**:

- ❖ Flexibility – we strive for continuous improvement, innovation, learn from experience and are agile and resilient.
- ❖ Leadership – we will assume responsibility and foster participation.
- ❖ Teamwork – we achieve more, and better results when we work as a team.
- ❖ Integrity – we value honesty, authenticity, diligence and discretion in all our activities.
- ❖ Respect – we value diversity and what it can contribute.
- ❖ Communication – we communicate effectively and share knowledge to promote harmony and trust.

Our strategic **objectives** and **strategies**:

❖ **Constitutional Support** – Support the Governor to ensure Queensland enjoys stable government:

- Support the Governor to fulfil their constitutional responsibilities of office as the personal representative of Queensland's Head of State, His Majesty King Charles III.
- Maintain effective engagement with Department of the Premier and Cabinet, Queensland Parliamentary Service and other key stakeholders.

❖ **Ceremonial Support** – Support the Governor to represent the Sovereign and State:

- Support the Governor in officiating at or attending a range of important ceremonial and celebratory occasions and commemorations of State and national significance.
- Coordinate and deliver Investiture Ceremonies at Government House and regionally to confer Australian Honours and Awards to Queenslanders.

❖ **Civic Duties and Community Engagement** – Support the Governor to unify Queenslanders:

- Plan and facilitate a strategic program of community engagements for the Governor throughout the State to acknowledge and support Queenslanders where they live.
- Facilitate Vice-Regal patronage to provide advocacy to a diverse range of Queensland groups and organisations.
- Actively seek opportunities to facilitate connections and inclusivity within communities across the State to help drive positive change.
- Build public understanding of the role of the Governor of Queensland.

❖ **Promoting Queensland** – Support the Governor to promote Queensland's interests:

- Support the Governor in engaging with domestic and international stakeholders to promote Queensland's trade, investment, research, cultural and other interests.
- Actively support Queensland producers and local industries through the sourcing of local goods, services and suppliers wherever possible.

❖ **Government House and Estate Stewardship** – Preserve, develop and protect the Fernberg Estate as "a place for all Queenslanders":

- As the custodian of the Fernberg Estate, maintain and present the Estate's significant heritage value buildings and collections, gardens and bushland.
- Provide security to the Governor, spouse, staff, visitors and assets.
- Provide a range of opportunities for Queenslanders and visitors to access, learn about and enjoy the Government House Estate.
- Promote and encourage sustainability initiatives across the Estate.

Strategic Plan 2025–2029 (continued)

Our **measures** and **2025–26 achievement highlights**:

❖ Constitutional Support

- 100 per cent client satisfaction with the provision of constitutional, ceremonial, civic and community support with engagement, operational, corporate and administrative services provided to the Governor.
- The Office of the Governor enabled the Governor to fulfil her constitutional responsibilities of office, including presiding over Executive Council Meetings; the presentation of 58th Parliaments Address in Reply; granting Royal Assent to Bills; signing Messages for Bills; issuing and return of an electoral writ; considering requests for pardons and complaints and undertook the duties of Administrator of the Commonwealth.

❖ Ceremonial Support

- The Office of the Governor coordinated and delivered 24 Investiture Ceremonies in Brisbane and regional Queensland and supported the Governor's participation in commemorative or ceremonial events including 21 diplomatic calls and a range of significant occasions of state and national interest.
- Of the 24 Investiture Ceremonies, 17 ceremonies were held at Government House for 254 recipients, with 98 per cent attendee satisfaction.

❖ Civic Duties and Community Engagement

- The Office of the Governor facilitated regional travel to enable Her Excellency to fulfil her commitment to serve, acknowledge and support Queenslanders wherever they may live and work. The Governor completed 62 visits to Queensland regional locations across 30 Local Government Areas. Refer to table on page 6 for locations visited.
- During her regional travel the Governor visited 25 public hospitals and health services and visited 13 Queensland regional state schools.
- The Office of the Governor facilitated a strategic program of community engagements at Government House and throughout the State ensuring connections with Vice-Regal patronages and communities.
- More than 5,700 invited guests including members of patronage and community organisations were hosted at 91 events at Government House.
- Public awareness of the Governor has improved due to Office facilitated initiatives including digital reach and engagement on the Governor's social media platforms, and the implementation of a community engagement program to align school tours with the Year 6 curriculum and the ACARA Achievement Standards.

❖ Promoting Queensland

- The Office of the Governor facilitated receptions and events in support of Queensland including the 2025 Premier of Queensland's Export Awards and the official launch of the Outback Queensland Cattle Drive. The Office further assisted the Governor in representing Queensland at international celebrative events held within the State.
- Queensland produce featured as the main ingredient in 99 per cent of menu items served at Government House functions.
- The Office of the Governor supported Queensland businesses and suppliers in daily activities at Government House.

❖ Government House and Estate Stewardship

- Government House Estate hosted a total of 24,695 visitors at 323 events including 86 guided tours, two community walks, three open days and the annual Christmas Lights event.
- Visitor satisfaction with the presentation of the grounds and the Government House Estate was 96 per cent.
- The Office of the Governor developed sustainable initiatives with particular focus on governance and business practices and continued with established environmental initiatives.



Refer to Report on Performance section for detailed information.



Service standards

Service standards in the Office of the Governor's *Service Delivery Statement 2025–2026* were used to assess overall performance.

Service delivery standards	Notes	2025–26 Target/estimate	2025–26 Actual
<i>Effectiveness measures</i>			
Client satisfaction with support provided to the Governor on constitutional, legal and ceremonial duties of office		90%	100%
Visits to Queensland regional centres	1	45	61
Percentage of menu items featuring Queensland produce as its main element		90%	99%
Visitor satisfaction with presentation of the grounds and the Government House Estate		90%	96%
<i>Efficiency measure</i>			
Not identified			

Note 1: The variance between the 2025-26 Target/Estimate and the 2025-26 Actual is attributed to the Governor of Queensland's visits to regional areas affected by natural disasters to offer support and to enable the Governor to meet all her term commitments by 1st November 2026.

2025–26 visited locations in Queensland

Local Government Area	Regional location
Aurukun Shire	Aurukun
Bulloo Shire	Thargomindah
Bundaberg Regional	Bundaberg Burnett Heads
Cairns Regional	Cairns Bungalow Edge Hill
Carpentaria Shire	Karumba Normanton (2)
Croydon Shire	Croydon
Diamantina Shire	Birdsville
Doomadgee Aboriginal Shire	Doomadgee
Etheridge Shire	Forsyth Georgetown
Gladstone Regional	Gladstone
Gold Coast City	Currumbin (2) Robina Surfers Paradise
Goondiwindi Regional	Goondiwindi
Hinchinbrook Shire	Ingham
Ipswich City	Amberley (2) Ipswich Springfield
Kowanyama Aboriginal Shire	Kowanyama
Livingstone Shire	Yeppoon
Logan City	Daisy Hill
Longreach Regional	Ilfracombe Longreach

Local Government Area	Regional location
Moreton Bay City	Capoolture Redcliffe (2) Samford Suttons Beach
Mornington Shire	Mornington Island
Northern Peninsula Area Regional	Bamaga
Paroo Shire	Cunnamulla
Pormpuraaw Aboriginal Shire	Pormpuraaw
Redland City	Capalaba Cleveland
Somerset Regional	Kilcoy
South Burnett Regional	Coolabunia Kingaroy (2) Nanango (2)
Sunshine Coast Regional	Caloundra Kawana Waters Marcoola Sippy Downs Tanawha
Toowoomba Regional	Quinalow Toowoomba (2)
Torres Strait Island Regional	Coconut Island (Poruma)
Townsville City	Townsville (4)



Governance

Organisational Structure

In 2025–26 the Office of the Governor's organisational structure was finalised to provide clarity and consistency and strengthen corporate governance.

The chart represents the organisational structure as at 30 June 2026.

The Official Secretary and the Deputy Official Secretary are senior executives within the Office.

The key work units are Engagement, Corporate Services and Operations.

As at the 30 June 2026 each work unit was managed by a director.

Corporate Governance

The Official Secretary is the Office of the Governor's Chief Executive and accountable officer in accordance with the *Financial Accountability Act 2009* and the *Financial and Performance Management Standard 2019*.

The Office of the Governor's corporate governance includes planning, performance management, resource management, monitoring, review and continuous improvement.

During 2025–26, the Office of the Governor commenced a review of the corporate governance framework to strengthen accountability, transparency and effectiveness in decision making.



Key achievements

2025–26, highlights of the Office of the Governor's activities include:

- Maturing workplace health and safety practices within regulatory frameworks;
- Continuous improvement through the review and implementation of strengthened policies, procedures and processes;
- Monitoring of monthly performance outcomes against strategies pursued under the strategic plan and operational plan;
- Developed and commenced delivery against an integrated action plan incorporating recommendations from internal and external audits;
- Conducted the Office of the Governor's annual online employee survey and implemented actions to address feedback;
- Continued the Recognition of Service Awards scheme for Office of the Governor employees;
- Strengthened partnerships with cross agency stakeholders; and
- Continued partnerships with QAGOMA, the State Library of Queensland and the Royal Collections Trust for the ongoing loan and display of artworks.



GOVERNMENT HOUSE
QUEENSLAND

Official Secretary

Deputy Official Secretary

Engagement

- Program and Protocol
- Communications
- Public Engagement

Corporate Services

- Human Resources
- Finance
- Information Technology
- Executive Support
- Governance

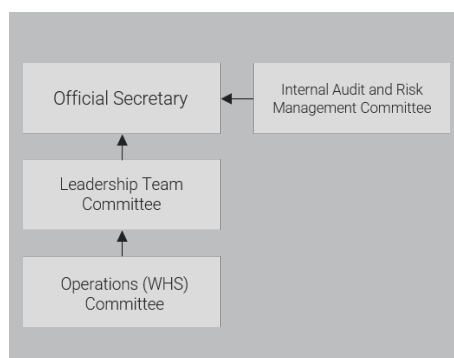
Operations

- Hospitality Services
- Security and Transport
- Horticulture

Committees

To oversee key responsibilities, the Office of the Governor's corporate governance structure comprises of committees that support the Official Secretary as well as committees that support the Governor in the delivery of their program.

The Office of the Governor's Committees that support the Official Secretary are illustrated in the adjacent diagram.



❖ Operations (Work, Health and Safety) Committee

The Operations (Work, Health and Safety) Committee, chaired by the Director Corporate Services meets monthly and reports to the Leadership Team Committee.

The role of the Operations (Work, Health and Safety) Committee is to oversee workplace health and safety matters, work, health and safety risk, organisational projects, contracts and suppliers, asset management, and sustainability initiatives.

❖ Internal Audit and Risk Management Committee

The Office's Internal Audit and Risk Management Committee (IARMC) was established as required by section 30(1) of the *Financial and Performance Management Standard 2019*.

The role of the IARMC is to provide independent advice and assurance to the Official Secretary regarding the quality and effectiveness of the control environment in line with the Office's risk management framework, review financial statements for compliance and the effectiveness of internal and external audit functions.

The IARMC meets quarterly with additional meetings as required. In 2025–26 the IARMC met three times, with the quarter four meeting being held in the 2026–27 reporting period on 1 July 2026.

The IARMC independent membership for 2025–26 is depicted in the table below.

❖ Leadership Team Committee

The Leadership Team Committee (LTC) meet to provide advice to the Official Secretary in discharging the accountabilities of their role, and to oversee the delivery of the Office of the Governor's objectives.

The LTC meet monthly to provide strategic guidance on operational performance, corporate governance, policy development and resource management within the Office of the Governor. In addition to the structured monthly meetings, in 2025–26 the LTC held specific meetings to develop the 2026–30 Strategic Plan and prioritise potential program of work within the Estate.

In 2025–26 the LTC met 16 times.

LTC Membership July 2025–May 2026

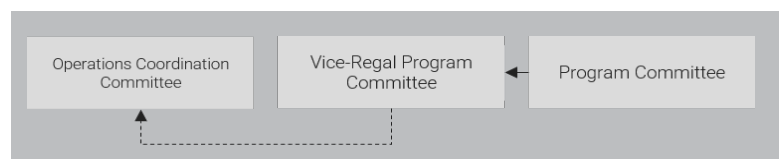
- Official Secretary (Chair)
- Deputy Official Secretary
- Director Corporate Services
- Director Engagement
- Manager Program and Protocol
- Principal Human Resources Advisor
- Chief Finance Officer
- Manager Hospitality Services
- Manager Facilities and Operations

LTC Membership May 2026–30 June 2026

- Official Secretary (Chair)
- Deputy Official Secretary
- Director Corporate Services
- Director Engagement
- Director Operations
- Chief Finance Officer
- Principal Human Resources Advisor
- Manager Program and Protocol

Table: IARMC membership for 2025–26				
Member	Role	Position	Portion of year in role	Remuneration
Dr Annette Quale	Chair	External and Independent	July 2025–June 2026	\$2,000.00
Ms Melissa Fletcher	Member	External and Independent	July 2025–June 2026	\$2,250.00
Mr Craig Atkinson	Member	External and Independent	July 2025–June 2026	Nil
The IARMC has the following standing invitees: • Head of Internal Audit – Ms Marita Corbett, BDO Australia • Official Secretary or in their absence the Deputy Official Secretary • Director Corporate Services • Chief Finance Officer				

The Office of the Governor's committees that support the Governor of Queensland are illustrated in the below diagram:



❖ Program Committee

The Program Committee, chaired by the Director Engagement meets weekly to review and provide recommendations for the Governor of Queensland's attendance at external events, and the hosting of events held at Government House.

The role of the Program Committee is to review invitations received, develop Office initiated Vice-Regal engagements, prepare and present a rolling three-month program of engagements and consider and present requests for acknowledgements, forewords, messages and Vice-Regal patronage.

The Program Committee provides recommendations to the Vice-Regal Program Committee for consideration by the Governor of Queensland and their spouse before a final decision is made by the Governor of Queensland.

❖ Vice-Regal Program Committee

The Vice-Regal Program Committee, chaired by the Director Engagement meets weekly and is attended by the Governor of Queensland and their spouse.

Recommendations made by the Program Committee are tabled for the Governor's consideration and decision.

❖ Operations Coordination Committee

The Operations Coordination Committee, chaired by the Manager Program and Protocol meets weekly to facilitate and plan the delivery of engagements within the three-month rolling forward program of events following their approval through the Vice-Regal Program Committee.

The role of the Operations Coordination Committee is to discuss the logistics and arrangements necessary to deliver the Governor's forward program of events. This includes the assigning of resources, identifying and mitigating risks associated with an event, and to share information across the Office of the Governor to successfully deliver the Vice-Regal program.

Internal Audit

The Office of the Governor engages an external service provider, BDO Australia to deliver the internal audit functions, including the Head of Internal Audit. Internal Audit is responsible for conducting internal audits and providing recommendations to address findings identified through the audit process.

The current Head of Internal Audit is Ms Marita Corbett. Ms Corbett is responsible for the oversight of the function and for ensuring independence, objectivity and quality is maintained.

An Internal Audit Plan 2025–2028 was developed to align with the Office of the Governor's strategic direction, risk profile and assurance needs. This ensures that internal audit activities remain relevant and contribute to strengthening the Office of the Governor's governance, accountability and continuous improvement. The Internal Audit Plan is reviewed and endorsed annually by the IARMC.

In 2025–26, two internal audits were delivered:

- Strategic Compliance Management: to assess the effectiveness and adequacy of the Office of the Governor's processes for managing legislative, regulatory and operational compliance.
- Recruitment to Retirement: to assess the current workforce management processes across the full employee lifecycle against best practice and Queensland Government policies (where applicable).

Recommendations made informed key organisational priorities for delivery in the 2026–27 reporting period.

Risk Management

The Office of the Governor's risk management framework was reviewed and updated during 2025–26 to strengthen alignment with *International Standard ISO 31000: 2018*.

Information systems and records management

The Office of the Governor's information, communication and technological (ICT) services are provided by the Department of Premier and Cabinet (DPC). During the year in review, the Office of the Governor completed a refresh of all hardware devices, facilitated by DPC.

The Office of the Governor's records management policy mandates that the Office of the Governor captures, creates, manages, and disposes of public records in accordance with Queensland State Archives-approved disposal authorisations. The Office of the Governor utilises electronic document management systems to provide secure management of corporate information. Strategies to mature the Office of the Governor's information management, information security and data protection practices remain a key priority in future delivery periods.

Code of Conduct

The Office of the Governor adheres to a current Code of Conduct. In 2025–26, employees were provided with in-person and online training to embed the Code of Conduct within the organisational culture. In line with recommendations made through an internal audit, a review of the Code of Conduct has commenced with completion scheduled for the 2026–27 reporting period.

Human Rights

In 2025–26 the Office of the Governor ensured the following had consideration to human rights: decision-making documents, fair and inclusive recruitment practices, development of policies and providing flexible work arrangements.

The Office of the Governor will continue to embed the *Human Rights Act 2019* into business activities.

The Office of the Governor received no human rights complaints in relation to actions or activities between 1 July 2025 and 30 June 2026.



Our People

Strategic workforce planning and performance

The Office of the Governor's workforce includes executive, permanent, casual and volunteer members.

In 2025–26, the Office of the Governor had an establishment of 50 Full-Time Equivalent (FTE) employees across executive, professional, administrative, and operational bands.

Of the 50 FTE positions, 60 per cent of leadership roles and 36 per cent of non-leadership roles are occupied by females.

Permanent employees remain at the Office of the Governor for an extended time, with 31 per cent completing more than 16 years with the organisation.

The Office of the Governor has an ageing workforce with 61 per cent of permanent employees more than 51 years of age.

Casual employees are utilised when required for events held at Government House to supplement the permanent workforce.

In addition to the Office of the Governor's paid workforce, the Office has a dedicated volunteer workforce of 18 members who conduct guided tours of the House and gardens, facilitate a school engagement program, and provide valuable support to visitors during open days and the annual Christmas Lights display.

2025–26 workforce profile data¹

Total employees	FTE	Headcount
Office of the Governor	49.9	67

Occupation type	Percentage of total workforce (calculated on FTE)
Corporate	13.9%
Frontline and frontline support	86.1%

Appointment type	Percentage of total workforce (calculated on FTE)
Permanent	89.4%
Casual	6.6%
Contract	4%

Employment status	Percentage of total workforce (calculated on headcount)
Full-time	65.67%
Part-time	5.97%
Casual	28.36%

Note 1: Workforce profile data calculated at fortnight ending 26 June 2026.

No redundancy, early retirement or retrenchment packages were paid during the period. One planned retirement was facilitated in 2025–26.

The Office of the Governor values diversity within its workforce and can report the following data:

Gender	Number (Head count)	Percentage of total workforce (calculated on headcount)
Woman	24	35.8%
Man	43	64.2%

Diversity group	Number (Head count)	Percentage of total workforce (calculated on headcount)
Women	24	35.8%
Aboriginal Peoples and Torres Strait Islander Peoples	<5	N/A
People with disability	<5	N/A
Culturally and Linguistically Diverse – Speak a language other than English at home [^]	<5	N/A

Women in Leadership Roles*	Women (Head count)	Percentage of total leadership cohort (calculated on headcount)
Senior Officers	2	67%
Senior Executive Service, High-level senior executives and Chief Executives (Classified, s122 and s155 combined)	1	50%

* Women in leadership are defined as those in classified roles or on s122 or s155 contracts. This data must not include salary equivalency.

LEADERS

As at 30 June 2026 our
leaders holding Senior
Executive Service roles:

❖ Acting Official Secretary

Mr Scott Allen

Mr Scott Allen commenced as the Acting Official Secretary in February 2026. During the year, Mr Allen filled the roles of both Acting Official Secretary and Deputy Official Secretary. Mr Allen joined the Office of the Governor as Facilities and Operations Manager in April 2010 and commenced as Acting Deputy Official Secretary in October 2023. Mr Allen was appointed to Deputy Official Secretary in May 2025. Prior to joining the Office of the Governor, Mr Allen served in the Australian Army – Infantry Corps for 22 years. During this time, he saw active service in Somalia, Iraq and East Timor.

❖ Acting Deputy Official Secretary

Ms Kristie Robinson (formerly
Welsh)

Ms Kristie Robinson commenced as the Acting Deputy Official Secretary in March 2026. During the year, Ms Robinson filled the roles of Acting Deputy Official Secretary and Director Engagement. Ms Robinson joined the Office of the Governor as Senior Communications and Media Advisor in May 2022 and was appointed to Director Communications and Engagement (renamed Director Engagement) in November 2024. Prior to joining the Office of the Governor, Ms Robinson led portfolios across government, education, industry, and the not-for-profit sectors for more than 20 years.



Report on Performance

Constitutional

The Governor's primary constitutional responsibilities are to ensure that Queensland enjoys stable government and that the State is governed in accordance with the *Constitution of Queensland 2001*.

In 2025–26, the Office of the Governor supported the Governor by preparing and providing advice, liaising with government agencies, and managing protocol arrangements for 98 constitutional duties.

During the year in review, the Office of the Governor ensured that all necessary arrangements were in place for Her Excellency to preside over 53 meetings of the Executive Council.

The Office of the Governor provided administrative support for the Governor to sign nine Messages for Bills, granted Royal Assent to 31 Bills, issued and returned of an electoral writ and considered requests for pardons and complaints.

The Office of the Governor provided support for members of the Queensland judiciary serving as Acting or Deputy Governor on eight occasions during the year when the Governor was absent from Queensland and during the period Her Excellency served as Administrator of the Government of the Commonwealth of Australia.

In addition, the Office of the Governor oversaw arrangements for the swearing-in at Government House of five Honourable Justices on 27 November 2025, enabling them to serve as Acting Governors of Queensland.

The Office of the Governor achieved 100 per cent client satisfaction with the provision of constitutional, ceremonial, civic and community support through engagement, operational, and corporate services provided to the Governor, ten per cent above target.

On 30 May 2026, following the departure of the Governor-General from Australia, Her Excellency the Honourable Dr Jeannette Young AC PSM commenced duty as Administrator of the Government of the Commonwealth of Australia under her commission, signed into effect on 4 February 2022. The Office of the Governor supported the **constitutional** arrangements required for the administration of the Commonwealth, while also ensuring continuity of Queensland's constitutional governance through Acting Governor arrangements. During the period of administration, Her Excellency assumed the powers and functions of the Governor-General, including the use of the Governor-General's Standard at Government House and on official vehicles. On 3 June 2026, upon the Governor-General's return, Her Excellency signed the necessary Proclamation and resumed her duties as Governor of Queensland.

Ceremonial

In 2025–26, the Office of the Governor supported Her Excellency's involvement in an official role or as a distinguished guest across a range of significant ceremonial events in Queensland.

The Office of the Governor ensured all procedures, protocols and logistical arrangements were in place for the Governor to execute her official ceremonial duties 72 times including:

- ❖ 24 Investiture Ceremonies located at Government House, Morningson Island, Ingham, Burnett Heads, Caloundra, Currumbin, Kingaroy and Warana. A total of 254 recipients were awarded Australian Honours and Awards, and Bravery Awards.
- ❖ Her Royal Highness The Princess Royal on her visit to Government House conferred a recipient with the Royal Victorian Medal.
- ❖ 21 Diplomatic callers.
- ❖ Churchill Fellows' 2025 Medallion Ceremony.
- ❖ officially opening the Royal Queensland Show (Ekka).
- ❖ ANZAC Day commemorative services.
- ❖ Battle for Australia Commemoration Service.
- ❖ Church services, State funerals, memorial services and commemorative services.

In addition to supporting the Governor to execute her ceremonial duties, the Office of the Governor supported the Honorary Aides-de-Camp from the Queensland Police Service, Royal Australian Navy, Royal Australian Air Force and Australian Army on 11 occasions when they represented the Governor.

Continuing to fulfil the **ceremonial** responsibility of office as the personal representative of His Majesty King Charles III, Her Excellency the Honourable Dr Jeannette Young AC PSM attended the Victory in the Pacific 80th commemoration events in Townsville. Friday 15 August 2025, marked the 80th anniversary of Victory in the Pacific and the end of Australia's participation in the Second World War. Her Excellency, during these events acknowledged the members of the Australian Defence Forces and the United States Armed Forces, who lost their lives to bring peace in the Pacific, who were captured as prisoners of war, those who were wounded, and the veterans who returned home, but who carried the scars of war into their future. The events over the three days were commemorative in nature allowing the community to pay its deepest respects to the courage and sacrifices of our servicemen and servicewomen. During the events, there were opportunities to gather, to celebrate the freedoms Queenslanders now enjoy, highlight the camaraderie that united the Pacific and praise the city of Townsville, a city that solidified its reputation as a crucial supply and military base for operations in the Pacific. Her Excellency expressed her thanks to veterans on behalf of all Queenslanders and vowed that their sacrifice will never be forgotten.

Civic Duties and Community Engagement

The Office of the Governor delivered a balanced strategic program for the Governor resulting in substantial engagement throughout Queensland including 61 visits to regional locations across 30 local government areas (refer to location list on page 6), and visits to 25 Queensland public hospitals and health services to acknowledge the dedication and commitment of our States frontline health workers.

In further honouring the Governor's commitment for her term of office, the Office of the Governor enabled 13 regional state school visits where the Governor met with students and teachers and participated in book readings.

To support the Governor's commitment to improving the health and wellbeing of Queenslanders, the Office of the Governor supported the Governor to promote and coordinate four Community Walks, two at Government House, one at Daisy Hill Reserve and one in Goondiwindi.

The Office of the Governor has continued to support the Governor's program of engagements by building public awareness of Her Excellency's constitutional, civic and ceremonial responsibilities, strengthening connections with diverse audiences, showcasing the positive contribution of the Governor's role to Queensland, and extending reach well beyond the State through multiple digital media platforms generating over eight million views.

Her Excellency, as Patron of over 160 community organisations (refer to Appendix One), was also supported to undertake meaningful engagement at 174 key celebratory and award events to acknowledge individuals and the commitment of these important Queensland organisations.

During the 2025–26 financial year, more than 5,700 invited guests including members of patronage and community organisations were hosted at 91 Government House events.

The Office also supported Her Excellency in her role as Chair of the Queensland Rhodes Scholarship Selection Committee, overseeing the selection process for the 2025 Queensland Rhodes Scholar, including shortlisting activities, candidate engagement and the hosting of final interviews at Government House.

In support of Queensland's vibrant Arts sector and diverse creative industry, the Office supported Her Excellency's attendance at a wide range of cultural events throughout the year from the Outback Opera to the Cairns Indigenous Art Fair.



Key Achievements

547 Civic Duties and Community Events

269 Speeches

39 Written messages and forewords

15 Video messages

442 Congratulatory messages for 100th birthdays

1663 Messages for significant personal anniversaries or achievements

323 Government House hosted events

86 Guided tours at Government House



In 2025–2026 the Office of the Governor commenced a **community engagement** program to align school tours with the *Year 6 HASS: Civics and Citizenship curriculum* and the *ACARA Achievement Standards*. From February 2026 to June 2026, six schools participated in the enhanced school tour program. The tour of Government House offers students a rare opportunity to step inside the heart of Queensland's democracy and explore our system of government as a constitutional monarchy. Students gain insights into Queensland's rich history and civic traditions by learning about the Governor's responsibilities as our constitutional Head of State, including Her Excellency's role in our state's law-making process, understanding the Governor's ceremonial role at events of state and national significance, and discovering the Governor's unique community role in unifying, uplifting, and supporting Queenslanders wherever they may live.

Promoting Queensland

The Office of the Governor supported Her Excellency throughout the year in efforts to strengthen Queensland's international relationships, highlighting the State's reputation as a producer and exporter of high-quality goods and services, and as an attractive investment destination and source of expertise.

The annual program of events planned and executed by the Office of the Governor included events for A Taste of Queensland, the finalists of the 2025 Premier of Queensland's Export Awards, the Royal National Agricultural and Industrial Association, the Queensland Country Life Showgirl Awards and the launch of the Outback Queensland Cattle Drive.

In 2025–26 this focus on Queensland continued with the Office of the Governor achieving 99 per cent of all food menu items served at Government House featuring Queensland produce as the main ingredient, exceeding the target by nine per cent.

In 2025–26 the Office of the Governor oversaw arrangements for calls on Her Excellency by senior foreign diplomatic and consular personnel from 18 nations, providing an opportunity to strengthen Queensland's international relationships, promote trade, investment and educational links, and support engagement on matters of mutual interest.

Continuing to **promote Queensland**, on Saturday, 6 June 2026 Her Excellency the Honourable Dr Jeannette Young AC PSM officially welcomed Queenslanders to Government House to celebrate Queensland Day.

Queensland Day is an opportunity for Queenslanders to come together in the spirit of community and history. This year's Queensland Day marked the 167th anniversary of Queen Victoria's signing of the legal documents that formally established Queensland as a new colony, and historical documents including the Letters Patent were displayed. Queensland Day celebrations included an official Queensland Day ceremony which was also attended by the Premier, the Honourable David Crisafulli.

This year, Queenslanders enjoyed a taste of the EKKA at Fernberg Estate through displays and interactive photo opportunities while being entertained by the Royal Australian Navy Band.

Queensland Day celebrations at Government House also recognised 55 years of the Flying Arts Alliance with a retrospective exhibition celebrating legacy of their founder, Mervyn Moriarty OAM.

Government House and Estate Stewardship

As the custodian of Government House, the Office of the Governor remains dedicated to conserving and showcasing the Estate's rich heritage, encompassing its historic buildings, collections, and 16.3 hectares of formal gardens and bushland. The Estate has been the home and workplace of successive Queensland Governors and their families since 1910.

Throughout 2025–26, initiatives to preserve the Estate's heritage, useability and significance continued to be refined and implemented by the Office of the Governor, ensuring the Government House Estate continues to be a welcoming, sustainable and accessible for all Queenslanders.

The Office of the Governor continued to protect and preserve the heritage, cultural and environmental significance of the bushland and formal lawns and garden, maintaining a high standard of horticultural excellence throughout the year.

Through the ongoing implementation of the Bushland Management Plan, more than 540 locally native plants have been established across the Estate this year, enhancing biodiversity by restoring native vegetation communities and improving habitat quality for local and visiting wildlife.

In 2025–26, the Office of the Governor achieved a 96 per cent visitor satisfaction rate with the presentation of the Government House Estate, six per cent above target.

The Office of the Governor manages the heritage-listed Government House Estate in partnership with the Department of Housing and Public Works.

The Office of the Governor welcomed 24,695 visitors to the Government House Estate in 2025–26, an 11 per cent increase from the previous year.

During 2025–26, there was a shift from sustainable environmental initiatives to developing initiatives with focus on sustainable business practices such as reviewing current processes, identifying opportunities to realise efficiencies, and trialling new electronic processes. Sustainability has been identified as an opportunity for the Office of the Governor in the 2026–2030 Strategic Plan.

In 2025–26, the Office of the Governor delivered a significant conservation project to **preserve and protect Government House** as 'a place for all Queenslanders' and maintain the Estate's significant heritage value. Preserving Government House and the Estate is essential for Queenslanders and visitors to access, learn about and enjoy this significant historical landmark now and into the future. Underpinned by detailed research to accurately restore and showcase the building's original features, the heritage-sensitive restoration and refurbishment encompassed a number of the House's public rooms, including the State Entrance Hall, Small Sitting Room, 1865 Powder Rooms, State Dining Room and four guest wing bedrooms. Works included the conservation of original plaster detailing, hanging of wallpaper reflecting historically significant decorative schemes, the reinstatement of timber dado wall panelling and doors to their original condition, and the reintroduction of picture rails. The completion of this project ensures Government House is preserved for future generations to visit and enjoy.

Financial Overview

The Office of the Governor ended the financial year with a net operating result of \$1,000 and a cash position of \$1,994,000.

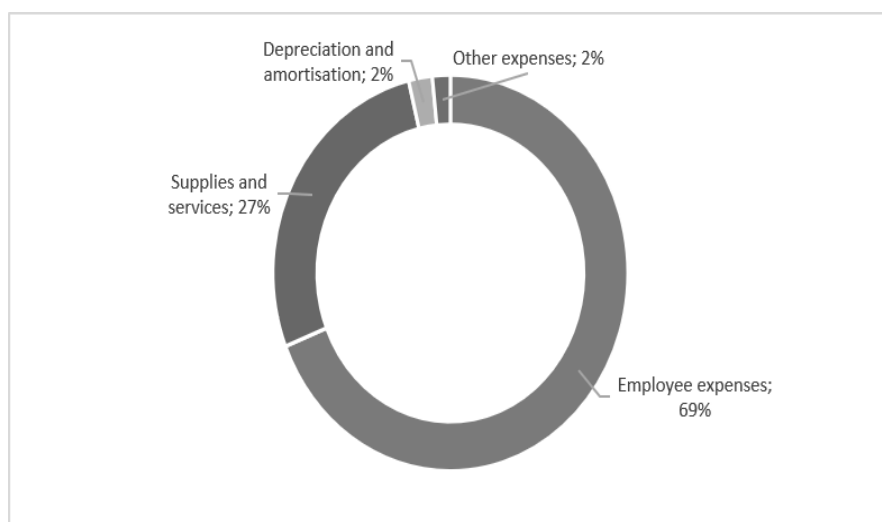
Total appropriation revenue for the 2025–26 financial year was \$11,728,000 all of which was provided by Queensland Government appropriations.

Total expenses of the Office fell by twelve per cent compared to the previous year. This was driven by the completion of major initiatives in the 2024–25 financial year and commensurate fall in expenditure commitments.

This fall in expenditure commitments is reflected in the reduction of 41 per cent in supplies and services. Salary and employee-related expenses remain the largest expenditure item at \$8,175,000 for the year or 69 per cent of total expenditure.

Expenditure 2025–26

Operating expenses for 2025–26 are summarised in the graphic below. The Office of the Governor's net asset position as at 30 June 2026 was \$5,454,000.



Independent Audit

The Queensland Audit Office undertook an independent audit of the Office of the Governor's financial report for the reporting period. The audit report confirms the Office of the Governor complied with all statutory requirements, and the financial report presents a true and fair record in accordance with the prescribed accounting standards for the 2025–26 financial year, and of the financial position as of 30 June 2026.

2025–26 Statement of Assurance

As required under the *Financial Accountability Act 2009*, the Chief Finance Officer provided a statement to the Acting Official Secretary as Accountable Officer assuring them of the efficiency, effectiveness and economy of the Office of the Governor's financial operations and governance. This statement indicated no deficiencies or breakdowns in internal controls which would impact adversely on the financial statements or governance for the reporting period.

Public Liability

The Office of the Governor continues to maintain public liability insurance cover (property and general liability) through the Queensland Government Insurance Fund (QGIF). The current policy cover provided by QGIF covers the Office of the Governor for any legal liability which may ensue because of activities conducted by the Office of the Governor.

Open data

The consultancies dataset is published on the open data website at www.data.qld.gov.au

❖ Consultancies

The Office of the Governor comprises a small team of dynamic, committed and experienced employees from a range of disciplines. The Office of the Governor engages with consultants to provide expert knowledge, and contractors perform specific tasks to strengthen the Office of the Governor's capability and capacity when required. Consultants were engaged in the reporting year to assist the Office of the Governor:

- review and redesign the organisational structure by assessing resource allocation and structural requirements to optimise workflow and improve efficiency.
- undertake recruitment activities that received more than 500 applications for four positions.

❖ Overseas travel

There was no overseas travel during the reporting period.

Financial Statements

Table of Contents

21	24
<i>Statement of Comprehensive Income</i>	<i>Statement of Cash Flows</i>
22	25
<i>Statement of Financial Position</i>	<i>Notes to the Financial Statements</i>
23	41
<i>Statement of Changes in Equity</i>	<i>Management Certificate</i>
	42
	<i>Independent Auditor's Report</i>

General Information

These financial statements cover the Office of the Governor.

The Office of the Governor is a department under the Financial Accountability Act 2009.

The head office and principal place of business is:

168 Fernberg Road,
Paddington, Queensland
4064.

A description of the nature of its operations and principal activities is included in the notes to the financial statements.

For information in relation to the Office of the Governor's financial statements, please contact:

Mr Scott Allen

Acting Official Secretary

Office of the Governor,
Queensland GPO Box 434
BRISBANE QLD 4001

Telephone: (07) 3858 5700

Facsimile: (07) 3858 5701

Email:
govhouse@govhouse.qld.gov.au

Amounts shown in these financial statements may not add to the correct sub-total or totals due to rounding.

OFFICE OF THE GOVERNOR QUEENSLAND
Statement of Comprehensive Income
For the year ended 30 June 2026

	Notes	2026 Actual \$'000	2026 Original Budget \$'000	Budget Variance* \$'000	2025 Actual \$'000
OPERATING RESULT					
INCOME					
Appropriation revenue	B1-1	11,728	11,002	726	13,466
User charges and fees		35	-	35	34
Services received below fair value		40	-	40	40
Total revenue		11,803	11,002	801	13,540
Gain/(Loss) on disposal of assets		52	-	52	(7)
Total Income		11,855	11,002	853	13,533
EXPENSES					
Employee expenses	B2-1	8,175	8,818	(643)	7,664
Supplies and services	B2-2	3,230	2,064	1,166	5,476
Depreciation and amortisation	C2-1	255	96	159	250
Other expenses	B2-3	193	24	169	86
Total Expenses		11,854	11,002	852	13,476
Operating Result for the Year		1	-	2	57
OTHER COMPREHENSIVE INCOME					
<i>Items that will not be reclassified to Operating Result</i>					
Increase/(Decrease) in asset revaluation surplus	C6-2	484	-	484	94
Total for Items that will not be reclassified to Operating Result		484	-	484	94
Total Other Comprehensive Income		484	-	484	94
TOTAL COMPREHENSIVE INCOME		486	-	486	151

*An explanation of major variances is included at Note E1. The accompanying notes form part of these statements.

OFFICE OF THE GOVERNOR QUEENSLAND
Statement of Financial Position
As at 30 June 2026

		2026	2026		2025
	Notes	Actual	Original Budget	Budget Variance*	Actual
		\$'000	\$'000	\$'000	\$'000
Current Assets					
Cash and cash equivalents		1,994	1,754	240	2,586
Receivables	C1	202	106	96	134
Inventories		32	36	(4)	28
Prepayments		28	74	(46)	-
Total Current Assets		2,256	1,970	286	2,748
Non-Current Assets					
Heritage and cultural	C2-1	2,977	2,374	603	2,553
Plant and equipment	C2-1	730	868	(138)	670
Total Non-Current Assets		3,707	3,242	465	3,223
Total Assets		5,963	5,212	751	5,971
Current Liabilities					
Payables	C4	351	165	186	801
Accrued employee benefits	C5	158	179	(21)	202
Total Current Liabilities		509	344	165	1,003
Total Liabilities		509	344	165	1,003
Net Assets		5,454	4,868	586	4,968
Equity					
Contributed equity		2,266	2,267	(1)	2,266
Accumulated surpluses		645	697	(52)	644
Asset revaluation surplus	C6-2	2,543	1,904	639	2,058
Total Equity		5,454	4,868	586	4,968

OFFICE OF THE GOVERNOR QUEENSLAND
Statement of Changes in Equity
For the year ended 30 June 2026

	Notes	Contributed Equity \$'000	Accumulated Surplus \$'000	Asset Revaluation Surplus \$'000	TOTAL \$'000
Balance as at 1 July 2024		2,266	587	1,964	4,817
Operating Result					
Operating result for the year		-	57	-	57
Other Comprehensive Income					
Increase/(Decrease) in asset revaluation surplus		-	-	94	94
Total Comprehensive Income for the Year		-	57	94	151
Balance as at 30 June 2025		2,266	644	2,058	4,968
Balance as at 1 July 2025		2,266	644	2,058	4,968
Operating Result					
Operating result for the year		-	1	-	1
Other Comprehensive Income					
Increase/(Decrease) in asset revaluation surplus		-	-	484	484
Total Comprehensive Income for the Year		-	1	484	486
Balance as at 30 June 2026		2,266	645	2,543	5,454

The accompanying notes form part of these statements.

OFFICE OF THE GOVERNOR QUEENSLAND
Statement of Cash Flows
For the year ended 30 June 2026

	Notes	2026 Actual \$'000	2026 Original Budget \$'000	Budget Variance *	2025 Actual \$'000
CASH FLOWS FROM OPERATING ACTIVITIES					
<i>Inflows:</i>					
Service appropriation receipts		11,079	11,002	77	11,031
User charges and fees		35	-	35	35
GST input tax credits from ATO		386	-	386	497
GST collected from customers		31	-	31	8
<i>Outflows:</i>					
Employee expenses		(8,293)	(8,818)	525	(7,684)
Supplies and services		(3,127)	(2,064)	(1,063)	(5,382)
GST paid to suppliers		(340)	-	(340)	(508)
GST remitted to the ATO		(6)	-	(6)	(6)
Other		(63)	(24)	(39)	(45)
Net cash provided by (used in) operating activities		(298)	96	(394)	(2,054)
CASH FLOWS FROM INVESTING ACTIVITIES					
<i>Inflows:</i>					
Sales of plant and equipment		52	-	52	(4)
<i>Outflows:</i>					
Payments for plant and equipment		(346)	(64)	(282)	(131)
Net cash provided by (used in) investing activities		(294)	(64)	(230)	(135)
CASH FLOWS FROM FINANCING ACTIVITIES					
<i>Inflows:</i>					
Equity injections		-	-	-	-
<i>Outflows:</i>					
Equity withdrawals		-	-	-	-
Net cash provided by (used in) financing activities		-	-	-	-
Net increase (decrease) in cash and cash equivalents		(592)	32	(624)	(2,188)
Cash and cash equivalents at beginning of financial year		2,586	1,722	864	4,774
Cash and cash equivalents at end of financial year		1,994	1,754	240	2,586

NOTES TO THE STATEMENT OF CASH FLOWS

CF-1 Reconciliation of Operating Result to Net Cash Provided by Operating Activities

	2026 \$'000	2025 \$'000
<i>Operating Surplus/(deficit)</i>	1	57
Non-Cash items included in operating result:		
Depreciation and amortisation expense	255	250
Net gains on disposal of plant and equipment	23	9
<i>Change in assets and liabilities</i>		
(Increase)/decrease in receivables	(4)	(51)
(Increase)/decrease in inventories	(4)	9
(Increase)/decrease in prepayments	(28)	74
Increase/(decrease) in payables	(498)	(2,423)
Increase/(decrease) in accrued employee benefits	(43)	22
Net Cash Provided / (Utilised) by Operating Activities	(298)	(2,054)

The accompanying notes form part of these statements.

A1 Basis of Financial Statement Preparation

A1-1 General Information

The Office of the Governor ("the Office") is a department for the purposes of the *Financial Accountability Act 2009*.

A1-2 Compliance with Prescribed Requirements

The Office of the Governor has prepared these financial statements in compliance with section 38 of the *Financial and Performance Management Standard 2019*. The financial statements comply with Queensland Treasury's Minimum Reporting Requirements for reporting periods beginning on or after 1 July 2025.

The Office is a not-for-profit entity and these general-purpose financial statements are prepared on an accrual basis (except for the Statement of Cash Flow which is prepared on a cash basis) in accordance with Australian Accounting Standards and Interpretations applicable to not-for-profit entities.

No new accounting standards were adopted early and/or applied for the first time in these financial statements.

A1-3 Presentation

Currency and rounding

Amounts included in the financial statements are in Australian dollars and rounded to the nearest \$1,000 or, where that amount is \$500 or less, to zero, unless disclosure of the full amount is specifically required.

Comparatives

Comparative information reflects the audited 2024–25 financial statements.

Current/non-current classification

Assets and liabilities are classified as either 'current' or 'non-current' in the statement of financial position and associated notes.

Assets are classified as 'current' where their carrying amount is expected to be realised within twelve months after the reporting date. Liabilities are classified as 'current' when they are due to be settled within twelve months after the reporting date, or the Office does not have an unconditional right to defer settlement to beyond twelve months after the reporting date.

All other assets and liabilities are classified as non-current.

A1-4 Authorisation of Financial Statements for Issue

The financial statements are authorised for issue by the Official Secretary and Chief Finance Officer at the date of signing the Management Certificate.

Section 1 – Notes About the Office and this Financial Report

A1-5 Basis of Measurement

Historical cost is used as the measurement basis in this financial report except for the following:

- Heritage and cultural assets are measured at fair value; and
- Inventories held for distribution are measured at cost; adjusted, where applicable, for any loss of service potential.

Historical cost

Under historical cost, assets are recorded at the amount of cash or cash equivalents paid or the fair value of the consideration given to acquire assets at the time of their acquisition. Liabilities are recorded at the amount of proceeds received in exchange for the obligation or at the amounts of cash or cash equivalents expected to be paid to satisfy the liability in the normal course of business.

Fair value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date under current market conditions (i.e. an exit price) regardless of whether that price is directly derived from observable inputs or estimated using another valuation technique. Fair value is determined using one of the following three approaches:

- A market approach uses prices and other relevant information generated by market transactions involving identical or comparable (i.e. similar) assets, liabilities or a group of assets and liabilities, such as a business.
- A cost approach reflects the amount that would be required currently to replace the service capacity of an asset. This method includes the current replacement cost methodology.
- An income approach converts multiple future cash flows amounts to a single current (i.e. discounted) amount. When the income approach is used, the fair value measurement reflects current market expectations about those future amounts.

Where fair value is used, the fair value approach is disclosed.

A1-6 The Reporting Entity

The financial statements include all income, expenses, assets, liabilities and equity of the Office. The Office has no controlled entities.

A2 Objectives of the Office

The Office is responsible for providing executive, administrative, logistical and personal support to the Governor and management of the Government House Estate.

The provision of executive, administrative, logistical and personal support to the Governor enables the Governor to exercise their statutory and constitutional, official and ceremonial, and civic and social duties. As a separate entity, the Office of the Governor enables the Governor to provide independent, non-political authority to the parliamentary process.

The Office also has a custodial responsibility for the management of the Government House Estate. As the Office is responsible for the provision of a single service as outlined in the above statement, the Statement of Comprehensive Income by major services and the Statement of Assets and Liabilities by major services have not been prepared. The Office is funded for the service it delivers principally by parliamentary appropriations.

B1 Revenue**B1 -1 Appropriation Revenue**

	2026 \$'000	2025 \$'000
Reconciliation of payments from Consolidated Fund to appropriated revenue recognised in operating result		
Budgeted appropriation revenue	11,002	11,031
Plus: Public Sector Wages Policy	77	
Total appropriation receipts (cash)	11,079	11,031
Plus: Opening balance of deferred appropriation payable to Consolidated Fund	649	3,084
Less: Closing balance of deferred appropriation payable to Consolidated Fund	-	(649)
Net appropriation revenue	11,728	13,466
Less: Deferred appropriation payable reclassified as equity	-	-
Appropriation revenue recognised in statement of comprehensive income	11,728	13,466
Variance between original budgeted and actual appropriation revenue	(726)	(2,435)

Accounting Policy - Appropriation Revenue

Appropriations provided under the *Appropriation Act 2025* are recognised as revenue when received. Where the Office has an obligation to return unspent (or unapplied) appropriation receipts to Consolidated Fund at year end (a deferred appropriation repayable to Consolidated Fund), a liability is recognised with a corresponding reduction to appropriation revenue, reflecting the net appropriation revenue position with Consolidated Fund for the reporting period. Capital appropriations are recognised as adjustments to equity. During the year there were no Equity adjustments.

B2 Expenses**B2-1 Employee Expenses**

	2026 \$'000	2025 \$'000
Employee Benefits:		
Wages and salaries	6,417	5,978
Employer superannuation contributions	773	720
Long service leave levy/expense	175	164
Annual leave levy/expense	497	446
Employee Related Expenses:		
Workers' compensation premium	-	40
Fringe Benefits Tax	202	196
Other	111	120
Total	8,175	7,664
	2026	2025
	No.	No.
Full-Time Equivalent Employees	50	51

Accounting policy - Wages and salaries

Wages and salaries due but unpaid at reporting date are recognised in the Statement of Financial Position at the current salary rates. As the Office expects such liabilities to be wholly settled within twelve months of the reporting date, the liabilities are recognised at undiscounted amounts.

Accounting policy - Annual leave

Under the Queensland Government's Annual Leave Central Scheme, a levy is made on the Office to cover the cost of employees' annual leave (including leave loading and on-costs). The levies are expensed in the period in which they are payable. Amounts paid to employees for annual leave are claimed from the scheme quarterly in arrears.

Accounting policy - Superannuation

Post-employment benefits for superannuation are provided through defined contribution (accumulation) plans or the Queensland Government's defined benefit plan (the former QSuper defined benefit categories now administered by the Government Division of the Australian Retirement Trust) as determined by the employee's conditions of employment.

Defined contribution plans - Contributions are made to eligible complying superannuation funds based on the rates specified in the relevant EBA or other conditions of employment. Contributions are expensed when they are paid or become payable following completion of the employee's service each pay period.

Defined benefit plan - The liability for defined benefits is held on a whole-of-government basis and reported in those financial statements pursuant to *AASB 1049 Whole of Government and General Government Sector Financial Reporting*. The amount of contributions for defined benefit plan obligations is based upon the rates determined on the advice of the State Actuary. Contributions are paid by the Office at the specified rate following completion of the employee's service each pay period. The Office's obligations are limited to those contributions paid.

Section 2 – Notes About Our Financial Performance

Accounting policy - Sick leave

Prior history indicates that on average, sick leave taken each reporting period is less than the entitlement accrued. This is expected to continue in future periods. Accordingly, it is unlikely that existing accumulated entitlements will be used by employees and no liability for unused sick leave entitlements is recognised. As sick leave is non-vesting, an expense is recognised for this leave as it is taken.

Accounting policy - Long service leave

Under the Queensland Government's Long Service Leave Scheme, a levy is made on the Office to cover the cost of employees' long service leave. The levies are expensed in the period in which they are payable. Amounts paid to employees for long service leave are claimed from the scheme quarterly in arrears.

Accounting policy - Workers' compensation premiums

The Office pays premiums to WorkCover Queensland in respect of its obligations for employee compensation. Workers' compensation insurance is a consequence of employing employees, but is not counted in an employee's total remuneration package. It is not employee benefits and is recognised separately as employee related expenses.

Key management personnel and remuneration disclosures are detailed in (Note F1).

B2-2 Supplies and Services

	2026 \$'000	2025 \$'000
Contracted Services	180	2,363
Household costs	283	250
Administration costs	1,411	1,708
Estate Operations	1,148	708
Travel ⁽¹⁾	208	447
Total	3,230	5,476

Disclosure - Travel

- (1) The travel program in 2024–2025 included travel to UK and Europe, Japan and India at the request of the Queensland State Government leading to a higher overall travel cost in that reporting period. An active travel program in 2025–2026 occurred across Queensland regions only.

B2-3 Other Expenses

	2026 \$'000	2025 \$'000
Queensland Audit Office - external audit fees for audit of the financial statements ⁽¹⁾	32	35
Insurance Premiums - QGIF	46	10
Loss on disposal of plant and equipment	91	1
Storage services received free of charge from Queensland State Archives ⁽²⁾	24	40
Total	193	86

Audit fees

- (1) Total audit fees quoted by the Queensland Audit Office relating to the 2025–26 financial statements are \$41,400 (2024–25: \$34,500). There are no non-audit services included in this amount.
- (2) The corresponding income recognised for the archival storage services provided by State Archives is shown in the statement of comprehensive income.

Section 3 – Notes About Our Financial Position

C1 Receivables

	2026	2025
	\$'000	\$'000
GST receivable	-	8
Annual leave reimbursements	125	112
Long service leave reimbursement	77	15
Total	202	135

C2 Plant and Equipment and Depreciation Expense**C2-1 Closing Balances and Reconciliation of Carrying Amount**

	Heritage and Cultural		Plant & equipment		Work in Progress		Total	
	2026	2025	2026	2025	2026	2025	2026	2025
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Gross	2,977	2,553	2,042	1,798	27	20	5,046	4,372
Less: Accumulated depreciation	-	-	(1,339)	(1,149)	-	-	(1,339)	(1,149)
Carrying amount at 30 June	2,977	2,553	703	650	27	20	3,707	3,223
Represented by movements in carrying amount:							-	
Carrying amount at 1 July	2,553	2,459	650	793	20	-	3,223	3,253
Acquisitions	-	-	338	110	7	20	345	131
Disposals	-	-	(30)	(4)	-	-	(30)	(4)
Depreciation	-	-	(255)	(250)	-	-	(255)	(250)
Net revaluation increments / (decrements) in asset revaluation surplus	424	94	-	-	-	-	424	94
Carrying amount at 30 June	2,977	2,553	703	650	27	20	3,707	3,223

C2-2 Recognition and Acquisition**Accounting Policy - Recognition***Basis of capitalisation and recognition thresholds*

Items of plant and equipment (including heritage and cultural assets) with a historical cost or other value equal to or exceeding \$5,000 are capitalised in the year of acquisition.

Items with a lesser value are expensed in the year of acquisition.

The land and buildings of Government House are held in trust by the Minister for Housing and Public Works.

Accounting policy - Cost of Acquisition

Historical cost is used for the initial recording of all plant and equipment acquisitions. Historical cost is determined as the value given as consideration and costs incidental to the acquisition (such as architects' fees and engineering design fees), plus all other costs incurred in getting the assets ready for use.

C2-3 Measurement Using Historical Cost

Accounting Policy

Plant and equipment is measured at historical cost in accordance with Queensland Treasury's Non-Current Asset Policies for the Queensland Public Sector. The carrying amounts for such plant and equipment is not materially different from their fair value.

C2-4 Measurement Using Fair Value

Accounting Policy

Heritage and cultural assets are measured at fair value as required by Queensland Treasury's Non-Current Asset Policies for the Queensland Public Sector. These assets are reported at their revalued amounts, being the fair value at the date of valuation, less any subsequent accumulated depreciation and subsequent accumulated impairment losses where applicable. Heritage and cultural assets are not depreciated.

Use of specific appraisals

Revaluations using independent professional valuer or internal expert appraisals are undertaken at least once every five years. However, if a particular asset class experiences significant and volatile changes in fair value, that class is subject to specific appraisal in the reporting period, after consultation with the Executive Management Group (Leadership).

The fair values reported by the Office are based on appropriate valuation techniques that maximise the use of available and relevant observable inputs and minimise the use of unobservable inputs. Materiality is considered in determining whether the difference between the carrying amount and the fair value of an asset is material (in which case revaluation is warranted).

This year the Office undertook a comprehensive revaluation of its heritage and cultural assets. Due to the specialised nature of the collection, the valuation was conducted by two separate valuers. The artworks were valued by Bruce Heiser Projects and all other heritage and cultural assets, including furniture, silver and the heritage motor vehicle were valued by GRC Quantity Surveyors.

Section 3 – Notes About Our Financial Position

Accounting for Changes in Fair Value

Any revaluation increment arising on the revaluation of an asset is credited to the revaluation surplus of the appropriate class, except to the extent it reverses a revaluation decrement for the class previously recognised as an expense. A decrease in the carrying amount on revaluation is charged as an expense, to the extent it exceeds the balance, if any, in the revaluation surplus relating to that asset class.

Key Judgement: The valuers appointed by the Office specialise in the valuation of assets of the type controlled by the Office. As there is no active market for the heritage assets, certain valuation assumptions had to be made. The fair value of the heritage furnishings and fittings were determined by estimating the cost to reproduce the items including the features and materials of the original items with substantial adjustment to take into account the items’ heritage restrictions and characteristics. The heritage motor vehicle was established with reference to the international market. The heritage artworks valuation included a detailed inspection of the artworks and was based on sale prices achieved for artworks of similar quality by the artist, or where there are no recent sales for a particular artist, by an artist of equivalent stature.

C2-5 Depreciation Expense

Accounting policy

Plant and equipment is depreciated on a straight-line basis so as to allocate the net cost or revalued amount of each asset, less any estimated residual value, progressively over its estimated useful life to the Office.

Key Judgement: Straight line depreciation is used as that is consistent with the even consumption of service potential of these assets over their useful life to the Office.

Separately identifiable components of complex assets are depreciated according to the useful lives of each component, as doing so results in a material impact on the depreciation expense reported.

Any expenditure that increases the originally assessed capacity or service potential of an asset is capitalised and the new depreciable amount is depreciated over the remaining useful life of the asset to the Office.

For the Office’s depreciable assets, the estimated amount to be received on disposal at the end of their useful life (residual value) is determined to be zero.

Depreciation Rates

Key Estimates: Depreciation rates for each class of depreciable asset (including significant identifiable components):

Plant and Equipment:

Furniture and Fixtures (excluding heritage and cultural	15.00%
Motor Vehicles	20.00%
Office Equipment	15.00%
Plant and Machinery	9.00 - 20.00%

C2-6 Impairment

Accounting policy

Indicators of impairment and determining recoverable amount

All plant and equipment assets are assessed for indicators of impairment on an annual basis. If an indicator of possible impairment exists, the Office determines the asset's recoverable amount. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss. The asset's recoverable amount is determined as the higher of the asset's fair value less costs to sell and depreciated replacement cost.

Recognising impairment losses

For assets measured at cost, an impairment loss is recognised immediately in the statement of comprehensive income.

Reversal of impairment losses

For assets measured at cost, impairment losses are reversed through income.

C3 Intangibles and Amortisation Expense

The Office of the Governor holds software with a historical cost of \$505,000 that was fully amortised in 2018–19.

C4 Payables

	2026 \$'000	2025 \$'000	Accounting policy - Payables
Sundry Accruals	288	152	Trade creditors are recognised upon receipt of the goods or services ordered and are measured at the nominal amount i.e. agreed purchase/contract price, gross of applicable trade and other discounts. Amounts owing are unsecured.
GST Payable	63	-	
Deferred appropriation payable to Consolidated Fund	-	649	
Total	351	801	

C5 Accrued Employee Benefits

Current	2026 \$'000	2025 \$'000	Accounting policy - Accrued employee benefits
Annual leave levy payable	107	149	No provision for annual leave or long service leave is recognised in the Office's financial statements as the liability is held on a whole-of-government basis and reported in those financial statements pursuant to AASB 1049 <i>Whole of Government and General Government Sector Financial Reporting</i> .
Long service levy payable	51	53	
Total	158	202	

C6 Equity

C6-1 Contributed Equity

Interpretation 1038 *Contributions by Owners Made to Wholly Owned Public Sector Entities* specifies the principles for recognising contributed equity by the Office. Appropriation for equity adjustments are recognised as contributed equity by the Office during the reporting and comparative years.

During the year there have been no equity adjustments.

C6-2 Revaluation Surplus by Asset Class

	\$'000	Accounting policy - Heritage and Cultural Assets
Balance - 1 July 2024	1,964	The asset revaluation surplus represents the net effect of upwards and downwards revaluations of assets to fair value.
Revaluation increment/(decrement)	94	
Balance - 30 June 2025	2,058	
Revaluation increment/(decrement)	484	
Balance - 30 June 2026	2,542	

Section 4 – Notes About Risk and Other Accounting Uncertainties

D1 Financial Risk Disclosures**D1 -1 Risk Arising from Financial Instruments****Risk exposure**

Financial risk management is implemented pursuant to government and Office of the Governor policy. These policies focus unpredictability of financial markets and seek to minimise potential adverse effects on the financial performance of the Office. The Office provides written principles for overall risk management, as well as policies covering specific areas.

The Office's activities expose it to limited financial risks as set out in the following table:

Risk exposure	Definition	Exposure
Credit risk	The risk that the Office may incur financial loss as a result of another party to a financial instrument failing to discharge their obligation.	The Office is exposed to credit risk in respect of its receivables (Note C1). The Office manages credit risk on an ongoing basis by monitoring all funds owed on a timely basis. The Office does not have any past due but not impaired or impaired financial assets.
Liquidity risk	The risk that the Office may encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.	The Office is exposed to liquidity risk in respect of its payables (Note C4). The Office manages liquidity risk through the use of liquidity management strategy. This strategy aims to reduce exposure to liquidity risk by ensuring the Office has sufficient funds available to meet employee & supplier obligations as they fall due. This is achieved by ensuring minimum levels of cash are held within the bank account that match expected duration of the various employee and supplier liabilities.

Section 4 – Notes About Risk and Other Accounting Uncertainties

D1-2 Liquidity Risk - Contractual Maturity of Financial Liabilities

The following table sets out the liquidity risk of financial liabilities held by the Office. They represent the contractual maturity of financial liabilities, calculated based on the undiscounted cash flows relating to the liabilities at reporting date.

Financial liabilities	2026	Contractual maturity			2025	Contractual maturity		
	Total	< 1 Yr	1 - 5 Yrs	> 5 Yrs	Total	< 1 Yr	1 - 5 Yrs	> 5 Yrs
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Payables	351	351	-	-	801	801	-	-
Total	351	351	-	-	801	801	-	-

D2 Future Impact of Accounting Standards Not Yet Effective

AASB 18 applies to not-for-profit public sector entities for annual reporting periods beginning on or after 1 January 2028, which will be the 2028–29 financial year for The Office.

This standard sets out new requirements for the presentation of the Statement of Comprehensive Income, requires new disclosures about management-defined performance measures and removes existing options in the classification of dividends and interest received and interest paid in the Statement of Cash Flows.

AASB 18 will only affect presentation and disclosure, it will not affect the recognition or measurement of any reported amounts. In October 2025, the AASB released Exposure Draft ED 338 which proposed several amendments that, if legislated, would permit relief from the majority of the presentation and disclosure requirements by not-for-profit public sector entities via an explicit accounting policy choice.

The Office will further assess the expected impacts of AASB 18 in subsequent reporting periods once the AASB issues a final amending standard and Queensland Treasury has communicated its policy intentions in respect of accounting policy choices permitted by the standard.

Section 5 – Notes About Our Performance Compared to Budget

E1 Budgetary Reporting Disclosures

This section contains explanations of major variances between the office’s actual 2025–26 financial results and the original budget presented to Parliament.

E1-1 Explanation of Major Variances - Statement of Comprehensive Income

<i>Appropriation revenue</i>	Actual appropriation revenue is greater than budget due to expenditure on deferred commitments of \$649,000 from 2024/25.
<i>Supplies and services</i>	Actual supplies and services were \$1.166 million higher than the budgeted amount as a result of expenditure on commitments deferred from the 2024/25 year.
<i>Employee expenses</i>	Actual employee expenses were lower than budget by \$643,000 due to staff vacancies, and recruitment delays during the year.

E1-2 Explanation of Major Variances - Statement of Financial Position

<i>Cash and cash equivalents</i>	Cash ended the year \$592,000 lower compared to 30 June 2025, as a result of expenditure on commitments deferred from the financial year 2024–25.
<i>Heritage & Cultural Assets</i>	Heritage & Cultural assets show a net increase in value of \$424,000 compared to 30 June 2025 in line with the comprehensive assessment of value conducted the 2025/26.
<i>Payables</i>	Payables fell \$450,000 compared to 30 June 2025 as a result of the reduction in carried forward appropriations commitments of \$649,000.

E1-3 Explanation of Major Variances - Statement of Cash Flows

<i>Employee expenses</i>	Actual employee expenses are \$525,000 lower than budget due to employee vacancies, and recruitment delays during the year.
<i>Supplies and services</i>	Actual supplies and services expenditure was \$1.063 million higher than the budgeted amount as a result of planned works and expenditure on commitments deferred from the 2024/25 year.

F1 Key Management Personnel Disclosures

Details of key management personnel

The Office of the Governor is an independent entity that provides executive, administrative and logistical support to enable the Governor to effectively exercise the constitutional powers and responsibilities of office. The autonomous nature of the Office is consistent with the Governor's role to function with political neutrality. As such there is no Minister identified as part of the Office KMP.

The following details for KMP reflect those departmental positions that had authority and responsibility for planning, directing and controlling the activities of the Office of the Governor during 2025–26. Further information about these positions can be found in the body of the Annual Report under the section relating to Executive Management (Leadership).

Position	Position Responsibility
Official Secretary	Overall efficient, effective and economical administration of the Office
Deputy Official Secretary	Strategic management of the Governor's program and service delivery
Director Communication & Engagement	Oversight of the communication and engagement strategy to support the Governor
Director Corporate Services	Strategic allocation of resources and support across the office of the Governor
Director Implementation	Implementation of recommendations for good governance & structural change
Chief Financial Officer	Efficient and effective financial administration of the Office

Change in KMP positions

In 2023–24 an external consulting firm was engaged to lead a review of the governance arrangements of the Office. Implementation of the review recommendations occurred through the 2025–26 year and included the appointment of a Director of Corporate Services and Director of Communications & Engagement. Both roles were appointed in an acting capacity until 1 November when they were made substantive. The role of Chief Finance & Governance Officer was removed and a Chief Financial Officer position appointed in February 2025.

KMP Remuneration Policies

Remuneration policy for the Office of the Governor's KMP is set by the Queensland Public Sector Commission as provided for under the *Public Sector Act 2022*. Individual remuneration and terms of employment (including motor vehicle entitlements and performance payments if applicable) are specified in employment contracts.

Remuneration expenses for those KMP comprise the following components:

Short-term employee expenses include salaries, allowances and leave entitlements earned and expensed for the entire year, or for that part of the year during which the employee occupied a KMP position.

Long term employee expenses include amounts expensed in respect of long service leave entitlements earned.

Post-employment expenses include amounts expensed in respect of employer superannuation obligations.

Termination benefits include payments in lieu of notice on termination and other lump sum separation entitlements (excluding annual and long service leave entitlements) payable on termination of employment or acceptance of an offer of termination of employment.

OFFICE OF THE GOVERNOR QUEENSLAND
Notes to the Financial Statements
For the year ended 30 June 2026

Section 6 – Other Information

Remuneration expenses

The following disclosures focus on the expenses incurred by the Office that are attributable to KMP during the respective reporting periods. The amounts disclosed are determined on the same basis as expenses recognised in the statement of comprehensive income. No member of the KMP receives a performance bonus or payment.

2025/26

Position (date resigned if applicable)	Short-term employee expenses		Long-term employee expenses	Post-employment expenses	Termination expenses	Total
	Monetary expenses \$'000	Non-monetary benefits \$'000	\$'000	\$'000	\$'000	\$'000
Official Secretary 01/07/25 - 23/04/26	328	7	6	28	-	369
Acting Official Secretary 16/02/26 - 30/06/26	132	36	3	15	-	186
Deputy Official Secretary 01/07/25 - 15/02/26	137	45	3	16	-	201
Acting Deputy Official Secretary 27/03/26 - 30/06/26	72	-	2	8	-	82
Director Engagement 01/07/25 - 26/03/26	124	-	3	16	-	143
Director Corporate Services ¹	119	-	3	14	-	136
Director Corporate Services ²	64	-	1	7	-	72
Chief Financial Officer	158	-	4	18	-	180
Total Remuneration	1,134	87	25	122	-	1,369

2024/25

Position (date resigned if applicable)	Short-term employee expenses		Long-term employee expenses	Post-employment expenses	Termination expenses	Total
	Monetary expenses \$'000	Non-monetary benefits \$'000	\$'000	\$'000	\$'000	\$'000
Official Secretary 01/07/24-30/06/25	283	7	7	33	-	329
Deputy Official Secretary 01/07/24-30/06/25	238	64	6	28	-	335
Director Communication and Engagement 02/09/24-30/06/25	156	7	4	18	-	185
Director Corporate Services 01/07/24-30/06/25	182	6	4	21	-	214
Acting Director Implementation, 01/07/24-08/08/24 & 02/09/24-31/01/25	98	5	2	11	-	116
Chief Financial Officer 03/02/25-30/06/25	63	-	1	7	-	71
Total Remuneration	1,018	89	24	119	-	1,250

F2 Related Party Transactions

Transactions with people/entities related to KMP

There were no transactions with people or entities related to KMP of the Office during 2025–26.

Transactions with other Queensland Government-controlled entities

The Office's primary ongoing sources of funding from Government for its services are appropriation revenue (Note B1-1) and equity injections both of which are provided in cash by Queensland Treasury.

The Office receives information technology support services from the Department of the Premier and Cabinet, on a cost recovery basis. The Office receives other Corporate Services support in relation to payroll and financial systems from Queensland Parliamentary Services also, on a cost recovery basis.

F3 First Year Application of New Accounting Standards or Change In Accounting Policy

Changes in accounting policies

The Office did not change any accounting policies during 2025–26.

Accounting Standards early adopted for 2025–26.

No Australian Accounting Standards have been early adopted for 2025–26.

Accounting standards applied for the first time

No new accounting standards are applicable for the first time in 2025–26.

F4 Taxation

The Office is a State body as defined under the *Income Tax Assessment Act 1936* and is exempt from Commonwealth taxation except for Fringe Benefits Tax (FBT) and Goods and Services Tax (GST). FBT and GST are the only taxes accounted for by the Office. GST credits receivable from, and GST payable to the ATO, are recognised.

F5 Contingent Liability

The Office is subject to an ongoing WorkCover claim in regards to a former employee. At the date of signing these financial statements any liability arising out of the claim cannot be reasonably measured as the Office is appealing the decision made by WorkCover to the Industrial Relations Commission.

Management Certificate

These general purpose financial statements have been prepared pursuant to s.62(1) of the *Financial Accountability Act 2009* (the Act), section 38 of the *Financial and Performance Management Standard 2019* and other prescribed requirements. In accordance with s.62(1)(b) of the Act we certify that in our opinion:

(a) the prescribed requirements for establishing and keeping the accounts have been complied with in all material respects; and

(b) the financial statements have been drawn up to present a true and fair view, in accordance with prescribed accounting standards, of the transactions of the Office of the Governor for the financial year ended 30 June 2026 and of the financial position of the Office at the end of that year; and

The *Official Secretary*, as the *Accountable Officer* of the Office of the Governor, acknowledges responsibility under s. 7 and s.11 of the *Financial and Performance Management Standard 2019* for the establishment and maintenance, in all material respects, of an appropriate and effective system of internal controls and risk management processes with respect to financial reporting throughout the reporting period.



David Hodgkinson CA
Chief Financial Officer

17 August 2026



Scott Allen
A/Official Secretary

17 August 2026

Independent Auditor's Report

To the Accountable Officer of the Office of the Governor

Report on the audit of the financial report

Opinion

I have audited the accompanying financial report of the Office of the Governor.

The financial report comprises the statement of financial position as at 30 June 2026, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes to the financial statements including material accounting policy information, and the management certificate.

In accordance with s.40 of the *Auditor-General Act 2009*, for the year ended 30 June 2026:

- a) I received all the information and explanations I required.
- b) I consider that, the prescribed requirements in relation to the establishment and keeping of accounts were complied with in all material respects.
- c) In my opinion, the financial report:
 - i. gives a true and fair view of the department's financial position as at 30 June 2026, and its financial performance and cash flows for the year then ended; and
 - ii. complies with the *Financial Accountability Act 2009*, the Financial and Performance Management Standard 2019 and Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report.

I am independent of the department in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of the Accountable Officer for the financial report

The Accountable Officer is responsible for:

- the preparation of the financial report that gives a true and fair view in accordance with the *Financial Accountability Act 2009*, the Financial and Performance Management Standard 2019 and Australian Accounting Standards, and such internal control as they determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error

- the establishment and keeping of accounts in accordance with prescribed requirements
- assessing the department's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless it is intended to abolish the department or to otherwise cease operations.

Auditor's responsibilities for the audit of the financial report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. My auditor's report must state whether I have received all the information and explanations required, and whether I consider the prescribed requirements in relation to the establishment and keeping of accounts have been complied with in all material respects.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of my responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at:

https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf

A further description of my responsibilities under the *Auditor-General Act 2009* and *Auditor-General Auditing Standards* is located at the Queensland Audit Office website at:

www.qao.qld.gov.au/audit-program/audit-standards

These descriptions form part of my auditor's report.



Rachel Vagg
Auditor-General

17 August 2026

Queensland Audit Office
Brisbane



Appendix One

Patronage Organisations

Organisation	Official Role	Patron
4MBS Classic FM	Patron	Governor
Access Arts	Patron	Governor
Act for Kids	Patron	Governor
Aerospace Gateway to Industry Schools Program	Patron	Governor
Alliance Française de Brisbane	Patron	Spouse
Anglican Mothers Union Australia, Diocese of Brisbane	Patron	Governor
Anzac Day Commemoration Committee (Queensland)	Patron	Governor
Anzac Day Parade Brisbane	Patron	Governor
Artisan (Craft Queensland)	Patron	Governor
Australia China Business Council (QLD)	Patron	Governor
Australia Japan Society - Queensland	Chancellor	Governor
Australian American Association, Queensland Division (Brisbane)	Patron	Governor
Australian Festival of Chamber Music	Patron	Governor
Australian Red Cross (Queensland)	Patron	Governor
Australian Rostrum (Queensland)	Patron	Governor
Australian War Widows Queensland	Patron	Governor
Autism Queensland	Patron	Governor
Better Hearing Australia Brisbane	Patron	Governor
Book Links Queensland	Patron	Governor
Bowls Queensland	Patron	Governor
Bravehearts Foundation	Patron-in-Chief	Governor
Brisbane Festival	Patron	Governor
Brisbane Girls Grammar School	Official Visitor	Governor
Brisbane Grammar School	Official Visitor	Governor
Brisbane Jazz Club	Patrons	Joint
Brisbane Open House	Patrons-in-Chief	Joint
Brisbane Women's Club	Patron	Governor
Brisbane Writers Festival	Patrons	Joint
Cairns Indigenous Art Fair	Patron	Governor
Camerata - Queensland's Chamber Orchestra	Patron	Governor
Cancer Council Queensland	Patrons	Joint
Centaur Memorial Fund for Nurses	Patron	Governor
Challenge DV	Patrons	Joint
Childhood Cancer Support Inc.	Patron	Governor
Children's Book Council of Australia - Qld Branch	Patron	Governor
Children's Hospital Foundation Queensland	Patron	Governor
Children's Rights Queensland	Patron	Governor
Circa Contemporary Circus	Patron	Governor
ClearThinking Queensland Ltd	Patron	Governor
Council on the Ageing (COTA) Queensland	Patron	Governor
CPL - Choice, Passion, Life	Patron	Governor
Cystic Fibrosis Queensland	Patron-in-Chief	Governor

Patronage Organisations (*continued*)

Organisation	Official Role	Patron
Diabetes Australia in Queensland	Patrons	Joint
Down Syndrome & Intellectual Disability Queensland	Patron	Governor
Early Childhood Australia - Queensland Branch	Patron	Governor
Endeavour Foundation	Patron	Governor
Flying Arts Alliance	Patron	Governor
Foodbank Queensland	Patron	Governor
Friends Brisbane Botanic Gardens and Sherwood Arboretum	Patrons	Joint
General Sir John Monash Foundation	Patron	Governor
Girl Guides Queensland	Patron	Governor
Gold Coast Open House	Patron	Governor
Guide Dogs Queensland	Patron	Governor
Haemophilia Foundation Queensland	Patron	Governor
Health and Wellbeing Queensland	Patron	Governor
Hear and Say – Centre for Deaf Children	Patron	Governor
Hummingbird House (Wesley Mission Queensland)	Patron	Governor
Institute of Public Administration Australia, Queensland (IPAA Queensland)	Patron	Governor
Karuna Hospice Service	Patron	Governor
Kidsafe Queensland Incorporated	Patron	Governor
Lady Bowen Trust	Patron	Governor
Legacy Club of Brisbane	Patrons	Joint
Lev Vlassenko Piano Competition Ltd.	Patron	Governor
LifeFlight Australia	Patron	Governor
Little Athletics Queensland	Patron	Governor
Lives Lived Well	Patron	Governor
Lyceum Club Brisbane Inc.	Patron	Governor
Mission to Seafarers Brisbane Incorporated	Honorary Member	Governor
Montrose Therapy & Respite Services	Patrons	Joint
Multicap Limited	Patron	Governor
Multicultural Australia	Patron	Governor
Multiple Sclerosis Queensland	Patron	Governor
National Council of Women Queensland Incorporated	Patron	Governor
National Heart Foundation of Australia (Queensland Division)	Patrons	Joint
National Parks Association of Queensland	Patrons	Joint
Naval Association of Australia Queensland Inc	Patron-in-Chief	Governor
No. 23 (City of Brisbane) Squadron	Honorary Air Commodore	Governor
Open Minds Australia Limited	Patron	Governor
Opera Queensland Limited	Patrons	Joint
Paddington Then and Now	Patron	Spouse
Palliative Care Queensland	Patron	Governor
Play Matters Australia	Patron	Governor
Prostate Cancer Foundation of Australia	Patrons	Joint
Protect All Children Today	Patron	Governor

Patronage Organisations (*continued*)

Organisation	Official Role	Patron
QIMR Berghofer Medical Research Institute	Patron	Governor
Queensland Academy of Arts and Sciences	Patron	Governor
Queensland and Northern NSW Lions Medical Research Foundation	Patron	Governor
Queensland Art Gallery Gallery of Modern Art (QAGOMA) Foundation	Patrons	Joint
Queensland Ballet	Patron	Governor
Queensland Band Association	Patron	Governor
Queensland Braille Writing Association	Patron	Governor
Queensland Comprehensive Cancer Centre	Patrons	Joint
Queensland Council of Garden Clubs	Patron	Spouse
Queensland Council of Social Service	Patron	Governor
Queensland Cruising Yacht Club	Patrons	Joint
Queenslanders with Disability Network	Patron	Governor
Queensland Family History Society	Patron	Spouse
Queensland Foster and Kinship Care	Patron	Governor
Queensland Library Foundation	Patron	Governor
Queensland Meals on Wheels	Patrons	Joint
Queensland Men's Shed Association	Patrons	Joint
Queensland Military Historical Society	Patron	Spouse
Queensland Museum Foundation	Patron	Governor
Queensland Music Festival	Patron	Governor
Queensland Olympic Council	Patron-in-Chief	Governor
Queensland Overseas Foundation Inc	Patron	Governor
Queensland Program of Assistance to Survivors of Torture and Trauma	Patron	Governor
Queensland Rifle Association Inc.	Patron	Spouse
Queensland Rugby Union	Patrons	Joint
Queensland Symphony Orchestra	Patrons	Joint
Queensland Theatre	Patron	Governor
Queensland Youth Orchestras	Patron	Governor
Queensland Water and Land Carers	Patrons	Joint
Reading Radio (Queensland Radio for the Print Handicapped)	Patrons	Joint
Red Rose Foundation	Patron	Governor
Returned & Services League of Australia (Queensland Branch)	Patrons	Joint
Rhodes Scholarship Queensland	Chair	Governor
Rotary Queensland's Centenary Project for UQ's Brain Institute	Patron	Spouse
Royal Agricultural Society of Queensland	Patron	Governor
Royal Automobile Club of Queensland	Patron	Governor
Royal Brisbane and Women's Hospital Foundation	Patron	Governor
Royal Flying Doctor Service (Queensland Section)	Patrons	Joint
Royal Life Saving Society Queensland Inc	Patron	Governor
Royal National Agricultural and Industrial Association of Queensland	Patron	Governor
Royal Queensland Aero Club	Patron	Governor
Royal Queensland Art Society	Patron	Governor
Royal Queensland Bush Children's Health Scheme (BUSHkids)	Patron	Governor
Royal Queensland Golf Club	Patron	Governor
Royal Queensland Lawn Tennis Association (Tennis Queensland)	Patron	Governor
Royal Queensland Regiment	Honorary Colonel	Governor

Patronage Organisations (*continued*)

Organisation	Official Role	Patron
Royal Queensland Yacht Squadron Limited	Patron	Spouse
Royal Society for the Prevention of Cruelty to Animals, Queensland (RSPCA)	Patron	Governor
Royal United Service Institute Queensland	Patron	Governor
Scribblers	Patron	Governor
Share The Dignity	Patron	Governor
Special Olympics Queensland	Patrons	Joint
Spinal Life Australia	Patron	Governor
St John Ambulance Australia Queensland Limited	Deputy Prior and Dame of Grace of the Order of St John	Governor
Suited to Success	Patron	Governor
Sunshine Coast Open House	Patrons	Joint
Surf Life Saving Queensland	Patron	Governor
The Arthritis Movement	Patrons	Joint
The Boys' Brigade Queensland	Patron	Governor
The Brisbane Club	Patron and Honorary Member	Governor
The Cook Society (Queensland)	Patron	Governor
The Creche and Kindergarten Association Limited	Patron	Governor
The Duke of Edinburgh's International Award – Queensland	Patron	Governor
The Eisteddfod Council of Queensland	Patrons	Joint
The Girls' Brigade Queensland	Patron	Governor
The Institute of International Affairs - Queensland Branch	Patron	Governor
The Lady Musgrave Trust	Patron	Governor
The Lead Alliance	Patron	Governor
The National Trust of Australia (Queensland)	Patrons	Joint
The Navy League	Patron	Governor
The North Queensland Club	Patron	Governor
The Order of Australia Association, Queensland Branch	Patron	Governor
The Queensland Country Women's Association	Patron	Governor
The Royal Geographical Society of Queensland	Patron	Governor
The Royal Historical Society of Queensland	Patron	Governor
The Royal Humane Society of Australasia (Queensland)	Patron	Governor
The Royal Society of Queensland	Patron	Governor
The Salvation Army - Queensland Division	Patrons	Joint
The Scout Association of Australia, Queensland Branch	Chief Scout	Governor
The University of Queensland	Official Visitor	Governor
ToCH Queensland Inc.	Patron	Governor
True Relationships and Reproductive Health	Patron	Governor
United Service Club Queensland	Honorary Member/Patron	Governor
U3A Network Queensland	Patrons	Joint
Veteran Car Club of Australia (Queensland)	Honorary Member	Joint
Victoria League Brisbane	Patron	Governor
Volunteering Queensland	Patron	Governor
Wesley Research Institute	Patron-in-Chief	Governor



Compliance Checklist

Summary of requirement		Basis for requirement	Annual report reference
Letter of compliance	A letter of compliance from the accountable officer or statutory body to the relevant Minister/s	ARRs – section 7	Opposite inside front cover
Accessibility	Table of contents Glossary	ARRs – section 9.1	Table of Contents Not applicable
	Public availability	ARRs – section 9.2	www.govhouse.qld.gov.au
	Interpreter service statement	<i>Queensland Government Language Services Policy</i> ARRs – section 9.3	Inside front cover
	Copyright notice	<i>Copyright Act 1968</i> ARRs – section 9.4	Inside front cover
	Information Licensing	<i>QGEA – Information Licensing</i> ARRs – section 9.5	Inside front cover
General information	Introductory Information	ARRs – section 10	Official Secretary's Summary Office Overview
Non-financial performance	Government's objectives for the community and whole-of-government plans/specific initiatives	ARRs – section 11.1	Not applicable
	Agency objectives and performance indicators	ARRs – section 11.2	Office Overview Report on Performance
	Agency service areas and service standards	ARRs – section 11.3	Office Overview Report on Performance
Financial performance	Summary of financial performance	ARRs – section 12.1	Financial Overview
Governance – management and structure	Organisational structure	ARRs – section 13.1	Governance
	Executive management	ARRs – section 13.2	Governance
	Government bodies (statutory bodies and other entities)	ARRs – section 13.3	Not applicable
	Public Sector Ethics	<i>Public Sector Ethics Act 1994</i> ARRs – section 13.4	Governance
	Human Rights	<i>Human Rights Act 2019</i> ARRs – section 13.5	Governance
	Queensland public service values	ARRs – section 13.6	Governance
Governance – risk management and accountability	Risk management	ARRs – section 14.1	Governance
	Audit committee	ARRs – section 14.2	Governance
	Internal audit	ARRs – section 14.3	Governance
	External scrutiny	ARRs – section 14.4	Independent Auditor's Report
	Information systems and recordkeeping	ARRs – section 14.5	Governance
	Information Security attestation	ARRs – section 14.6	Not applicable
Governance – human resources	Strategic workforce planning and performance	ARRs – section 15.1	Our People
	Early retirement, redundancy and retrenchment	<i>Directive No.04/18 Early Retirement, Redundancy and Retrenchment</i> ARRs – section 15.2	Our People
Open Data	Statement advising publication of information	ARRs – section 16	Financial Overview
	Consultancies	ARRs – section 31.1	https://data.qld.gov.au
	Overseas travel	ARRs – section 31.2	Not applicable
	Queensland Language Services Policy	ARRs – section 31.3	Not applicable
	Charter of Victims' Rights	VCSVRB Act 2024 ARRs – section 31.4	Not applicable
Financial statements	Certification of financial statements	FAA – section 62 FPMS – sections 38, 39 and 46 ARRs – section 17.1	Management Certificate
	Independent Auditor's Report	FAA – section 62 FPMS – section 46 ARRs – section 17.2	Independent Auditor's Report

FAA Financial Accountability Act 2009

FPMS Financial and Performance Management Standard 2019

ARRs Annual report requirements for Queensland Government agencies



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